

From: [Bennett, Martha](#)
To: [CITY-WIDE](#)
Subject: December 28, 2022 Update
Date: Friday, December 30, 2022 11:56:32 AM

Good Afternoon,

Hah! I never sent this on Wednesday. I am sorry! Happy New Year everyone!

Once again, City staff really came through in the last week. Our Public Works, Parks, Police, and Fire colleagues were prepared, resourceful and hardworking as they handled everything mother nature through at us. Personally, I thought the heavy rain and high winds were worse than the cold temperatures (and that grainy snow-like stuff) and ice. Our crews have stayed very busy, responding to water line breaks (mostly on private property), downed trees, minor flooding, and one sewage overflow. Multiple people have let me know how impressed they are with the work our staff did making our community safe during the weather event. Our storm response is an incredible example of public service, and I know that I'm not alone in offering a huge thank you to everyone who worked in the field in the past week.

Reflections on 2022 Accomplishments

Everywhere I turn this week, I'm seeing a "best of 2022" list. Here at the City, we have our own list, and I thought you'd all appreciate the chance to reflect on the amazing amount of work that's been done.

Near the beginning of each year, the City Council sets goals and identifies the projects (I call them initiatives) that they want to work on in the coming year to reach their goals. These goals and initiatives are the backbone of the work of the Council and executive team. They also help us prioritize our limited resources – time, budget, and public engagement

For 2022, Council agreed on 19 major initiatives under 8 different strategic goals. We collectively accomplished a lot in the past year, with major progress on 17 of these 19 projects. Thank you for all you've done to make this possible!

GOAL: Ensure a safe and secure community for all

COUNCIL INITIATIVES:	PROGRESS TO DATE:
Oversee and guide the action plan to implement the recommendations of the 2021 Community Dialog on Policing, including increased reporting and public dialog about policing in Lake Oswego	Of the 26 recommendations from the 2021 Community Dialog, 23 have either been fully implemented or are in progress Two significant areas of focus have been increasing community engagement and increasing public access to the work of the Police Department.
Implement a sustainable business model for the Fire Department that	Fire Department leadership will present an overview of the Fire Department at the January 17, 2023 City Council

meets the 21 st century needs of Lake Oswego	Meeting. Focus will include programs, operations, and metrics.
Improve the City's emergency management capabilities	<ul style="list-style-type: none"> • A facilitated joint wildfire emergency exercise was completed with the City of West Linn on July 25, 2022. We learned a lot from the exercise. • The City hosted a successful Emergency Preparedness Fair for the community on September 15, 2022. • A Stranded Workers Agreement is in a final draft format. The Stranded Workers Agreement would allow staff from all of the agencies to report to the closest local government if they can't get to their regular workplace in an emergency. • Next, the City will be updating its Emergency Operations Plan. • The Fire Department continues to offer Wildland Inspections for residents. To date, more than 150 home inspections have been completed, with remedial actions recommended in every case. • Staff is working closely with the Mountain Park HOA to implement the Firewise Program within the association boundaries. In addition, several neighborhoods have begun efforts to establish the Firewise Program as well.

GOAL: Support business investment and job creation in Lake Oswego

COUNCIL INITIATIVES:	PROGRESS TO DATE:
Adopt an Economic Development Strategy, action plan, resource plan.	Community Development completed an internal assessment of the City's economic development capacity, including strengths, weaknesses, and opportunities within existing City departments, programs and staffing. Council approved partnership with the Lake Oswego Chamber of Commerce for business assistance outreach using ARPA funds.
Ensure the North Anchor redevelopment stays on track	In November, the LORA Board and Urban Development + Partners (UDP) agreed on an extension to close on the mixed-use residential component from December 31, 2022 to June 30, 2023. UDP has invested over \$3.25m to make this project "shovel ready" in the near future.

GOAL: Foster diversity, equity and inclusion in Lake Oswego and in the City as an organization

COUNCIL INITIATIVES:	PROGRESS TO DATE:
<p>Support the DEI Advisory Board’s work to improve recruitment efforts for Boards and Commissions, increase the number of cultural events, establish relationships with community-based organizations, remove language and accessibility barriers, and increase diversity of the City’s workforce</p>	<ul style="list-style-type: none"> • The City held its first ever Cultural Xchange on September 18, 2022. It was a multicultural event that showcased differed nations through dance and music, artisan vendors, food vendors, nonprofit groups, and more. It was well attended. • Work has progressed on identifying forms, documents, and publications that should be made available in multiple languages. The City signed a contract with Professional Interpreters Inc. for translation interpretation needs. • The DEI Program Manager has developed and provided training to specific employee groups. A formal on-boarding program, that will include DEI training, will be implemented in January 2023. • The DEI Program Manager has participated in meetings with Clackamas Community College, Centro Cultural and the City of Tualatin.

GOAL: Combat climate change by reducing greenhouse gas emissions and strengthening the community’s resilience to climate impact

COUNCIL INITIATIVES:	PROGRESS TO DATE:
<p>Improve resiliency and climate adaptation strategies in the City’s Sustainability and Climate Action Plan</p>	<p>The Sustainability Program Manager convened the first meeting of the cross-department Sustainability and Climate Action Plan Steering Committee. Staff are</p>

	refining recommendations to present to Council in 2023
Increase the availability and use of green energy in the Community	The City Manager's Office summer intern developed recommendations to explore opportunities to install community solar and/or microgrids (solar + battery storage) as part of City projects, conducting a solarize campaign, and an conducting an educational campaign about clean energy programs and incentives. The City is also seeking to maximize opportunities for solar in the Wastewater Treatment Plant Project.
Update the Urban and Community Forest Plan by evaluating the 2022 State of the Urban Forest Report	The Council received the 2022 State of the Urban Forest report in December, which including findings that will be relevant to an update of the Urban and Community Forest Plan.

GOAL: Support continuous improvement, outstanding customer service, infrastructure investments, and fiscal policies that increase public trust in the City

COUNCIL INITIATIVES:	PROGRESS TO DATE:
Collaborate with the City of Portland to make a financially and environmentally responsible long-term investment in a wastewater treatment plant	Lake Oswego and Portland are preparing to extend the Preliminary Services Agreement (PSA) with EPCOR Foothills Water Partners (EFWP) for up to 12 months. EFWP will advance project designs from a 60% level to a 90% level. City Council approved a Resolution of Necessity for property purchases, and an amendment to the interim IGA with Portland on December 20, 2022 .
Begin a process to address the long-term facilities needs of the Lake Oswego Public Library	Council discussed the proposed visioning process on December 6, 2022. Community engagement opportunities are planned for January-May 2023, with a final report and presentation coming to Council in approximately June 2023. The final report and presentation will highlight the community's vision for the library, including a focus on facility needs. It will also outline the library's strategic plan to achieve the community's vision.

GOAL: Invest in Lake Oswego's high-quality parks, natural areas, and recreational amenities

COUNCIL INITIATIVES:	PROGRESS TO DATE:
Guide delivery of Parks Capital Projects, including the LORAC, Golf	Council has paused construction of Rassekh Park, and directed staff to proceed with the LORAC. The design of the

Course Construction, Rassekh Park, and planned trail projects	Willamette River Greenway trail connection between Roerh Park and George Rogers Park is being reviewed. Parks staff is preparing a Regional Trails Grant through Oregon Parks and Recreation Department to help fund the construction of the project. (
Adopt a Natural Areas Habitat Management Plan	The Natural Areas Habitat Management Plan was presented to City Council for adoption on December 20, 2022.
Adopt a new IGA with the Lake Oswego School District for fields and facilities	The termination of the 1988 IGA with LOSD will be fully executed on January 1, 2023. After that date the City and LOSD will be inserted into each agency's respective master fee schedule as local users and will be responsible for any associated fees. There will not be a new IGA between the City and LOSD other than the existing LORAC operation IGA.
Create a holistic approach to overall health and well-being for our community, similar to a Blue Zones process.	A work session will be scheduled with City Council in early 2023 to discuss options for bolstering the Living Well in LO campaign and/or pursuing Blue Zone certification.

GOAL: Improve transportation connections, mobility and safety for all travelers and for all types of trips in Lake Oswego

COUNCIL INITIATIVES:	PROGRESS TO DATE:
Adopting a funding strategy for pedestrian safety capital projects	In May, Council directed staff to pursue increasing the Street Maintenance Fee by about 50% to provide approximately \$1.5M more to the Street Fund each year. Staff also conducted an outreach campaign to inform residents about the proposed increase. Information was shared on social media, LO Down, Hello LO, and through target outreach to commercial entities. Council approved the increase in the SMF in the Master Fees and Charges in December, and the change will go into effect in July 2023.
Begin the process to create concept plan for Stafford/McVey	Next steps include developing a draft technical memo that incorporates suggestions that consider public input. This work is intended to wrap up by Summer 2023.

GOAL: Conserve the community’s quality of life by planning for change and growth

COUNCIL INITIATIVES:	PROGRESS TO DATE:
Complete work on key housing initiatives, including HB 2001 code adoption, HB 2003 compliance, decision-making on a possible project on the Boones Ferry Road Staging Area, and support for other non-profit led housing projects	<ul style="list-style-type: none">• Council adopted ordinances to implement HB 2001.• Council appointed a Housing Production Task Force to make recommendations on HB 2003 compliance. This work is on schedule.• Council approved intergovernmental agreements to sell the Boones Ferry Road staging area property to Metro. Metro, Clackamas County, and the City will collaborate to select an affordable housing developer for this property.
Prepare for a process to update the plans for the Foothills Districts	Research and preliminary planning is underway. If the Council decides to approve the Wastewater Treatment Facility Project in late 2023, then staff will develop a detailed work plan, including a community engagement process.

In Closing

Happy New Year! I’m looking forward to all we’ll accomplish together in 2023.

Martha

Martha Bennett

City Manager | City Manager’s Office

[City of Lake Oswego](#)

PO BOX 369 | 380 A Avenue | Lake Oswego OR 97034

503-635-0214

Respect. **Excellence.** Trust. **Service.**