



Director Approval - Original Approval Date: 6/30/2021
Update Approval Date: 6/10/2022
Signature: 

PARKS & RECREATION

Date: 06/30/2021 Updated: 06/10/2022 Date To Be Reviewed: Three Years – 06/30/2024

Title of Document: 2.5.B LOPR_Parks Strategic Plan 2021-2024

LOPR Mission: We Build Community, Enrich Lives & Care for the Urban and Natural Environment

Parks History

The first park in the City of Lake Oswego was George Rogers Park acquired in 1945. Today, the Parks Division manages 623 acres of parks properties, 30 acres of recreation facilities, and 27 acres of athletic fields in cooperation with the Lake Oswego School District.

Parks Strategic Plan Background

In 2010, the City of Lake Oswego embarked on a two-year process involving over 1,800 community members to analyze and evaluate the places and experiences that support recreation in Lake Oswego. As a result of that effort, Parks Plan 2025 was created and adopted in 2012. Parks Plan 2025 contained 4 recommended goals; Goal 1- Filling Geographic Gaps, Goal 2- Investing in Existing Parks and Facilities, Goal 3- Providing Recreation Options and Goal 4- Enhance Stewardship Maintenance and Operations. Under Parks Plan 2025 Goal 3- Providing Recreation Options, there were additional recommendations including strategies and actions to provide a variety of recreation opportunities through programming and design and development of parks, facilities and natural areas.

The Parks Strategic Plan provides direction regarding Parks Division policy, procedures, practices, and internal operating functions. ***The plan is written to address four topics, Quality of the Service Provided, Value of the Service to the Customer, Financial Performance in Delivering the Service, and Alignment with CAPRA standards.*** The plan builds on the values of community outcomes and the Department's expectations.

The Lake Oswego Parks & Recreation Strategic Profile 2021-2024 further expands on goals identified in the Parks Plan 2025 and is the framework for defining the Department's primary focus for three years. The LOPR Department Vision as stated in the Strategic Profile represents the cornerstone of the community's uncompromising wellness ideals of vitality and empowerment.

Objective

To effectively and efficiently progress the achievement of Parks properties goals identified in the City Comprehensive Plan (Goal 5), Parks Plan 2025 (Goals 2 and 4) and the LOPR Strategic Profile (Goals 1 and 7).



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Goals

A: Identify existing plans and practices that address City Comprehensive Plan Goal 5, Parks Plan 2025 Goals 2 and 4, and LOPR Strategic Profile Goals 1 and 7.

B: Update or create new plans, practices and documentation of policies and procedures to be consistent with CAPRA standards requirements

C: Establish baseline targets and measures of success for actions identified in plans

D: Ensure parks operations are aligned with CAPRA standards

Actions

A.1. Identify and gather information on existing practices that address the goals.

A.2. Review and prioritize list of premier parks, park picnic shelters, restrooms and playground conditions and needed improvements.

A.3. Track and report invasive species managed, acres treated, native species plantings.

B.1. Review and create written policies and procedures in CAPRA format.

B.2. Update or create new Parks division policies, procedures and plans to address CAPRA standards

Maintenance and Operations Management Standards (7.5)

Preventive Maintenance Plan (7.5.2)

Fleet Management Plan (7.6) (subset of Public Works operations)

Equipment, Material, Tools and Supplies Policies and Procedures (7.7)

Natural Resource Management Plans and Procedures (7.9)

Maintenance Personnel Assignment Procedures (7.10)

C.1. Define what is and will be measured in the Parks division to determine success.

C.2. Establish baseline targets for successful performance.

C.3. Create a performance report that is reviewed annually.

D.1. Review CAPRA standard annually and update as needed.

Links to Goals

Links to City Comprehensive Plan, Statewide Planning Goal 5 Open Spaces & Natural Areas, (Refer to LOPR Strategic Profile, Appendix A); PP2025, Goals 2 and 4 (see below); LOPR Strategic Profile, Goal 1 (see below)

PP 2025: Goal 2 – **Investing in Existing Parks and Natural Areas**

Renovate existing parks and facilities; and stabilize natural areas to preserve existing city assets.



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- 2.1 Replace or renovate aging, deteriorating or overcrowded facilities in existing parks and natural areas to provide safe, usable public facilities.
- 2.2 Improve trails and pathways in parks and natural areas to ensure safety, accessibility and connectivity to neighborhoods, schools and business districts for all ages and abilities.
- 2.3 Provide enhanced public access to the Willamette and Tualatin Rivers.
- 2.4 Remove invasive species in City parks to allow native plant species and the natural habitat to flourish.
- 2.5 Stabilize and restore natural areas and stream corridors within City parks to enhance wildlife habitat, maintain water and air quality, support ecological function, and improve the environmental health of the city.
- 2.6 Maximize use of existing sports fields in the community, recognizing the limited opportunities to provide new fields.
- 2.7 Enhance sustainability by incorporating best practices such as electric powered landscape equipment, efficient irrigation, heating, cooling, recycling systems, and permeable surfaces in the renovation, design and construction of existing and new facilities.
- 2.8 Stabilize historic sites in parks to prevent deterioration and restore sites where appropriate for public enjoyment.

PP 2025: Goal 4 - **Enhancing Stewardship, Maintenance and Operations**

Promote stewardship, conservation and sustainability through park and natural area operations and management.

- 4.1 Utilize scale and character classifications in planning, design and management.
- 4.2 Enhance the existing system-wide maintenance plans
- 4.3 Develop natural resource management plans.
- 4.4 Update planning and management documents
- 4.5 Restore habitat.
- 4.6 Conduct a public information program.

LOPR Strategic Profile, Goal 1: Ensure Recreation Strategic Plan and Parks Strategic Plan (to be completed) align to Community Health, Public Safety and Recreation Goals 5 and 8 of the City Comprehensive Plan, Goals 2, 3 and 4 of Parks Plan 2025, and Goals 1 and 7 of the LOPR Strategic Profile.

Responsibility/Contacts: Deputy Director, Parks, Parks Manager, Administrative Assistants